

MICHAEL C. SHANER

- "Selling with Style", St. Louis Small Business Monthly, a three-part series. Vol. 9, Issue X (November 1996), Vol. 9, Issue XI (December 1996) and Vol. 9, Issue XII (January 1997).
- "Faculty Development Using the Situational Leadership Model," published in the Spring 1995 CUPA Journal.
- "A Desktop Guide to Office Personalities." St. Louis Post-Dispatch Magazine. (August 29, 1993).
- Student's Study Guide for "Essentials of Management." 1st Edition. (1990). Chicago/IL: Scott, Foresman/Little, Brown. 153 pages. With Randall Dunham.
- Student's Resource Manual to Accompany Management. 1st Edition. (1989 and 1990). Chicago/IL: Scott, Foresman/Little, Brown. 222 pages. With Jon L. Pierce.
- "Priority Setting for Effective Management." The Advisor. (Fall 1989). pp. 7-9.
- "Effective Daily Administration for the Nursing Home Manager." The Advisor. (August 1988). pp. 7-9.
- "How Does the 'One Minute Manager' Spend the Rest of His/Her Day?", The Advisor, (July 1988), pp. 2-3.
- "What Does the One-Minute Manager Do With His/Her Time?" St. Louis Society for Training and Development. (February 1986). pp. 10-12.
- "Understanding and Managing Change: Leadership Role of the Director." In the Proceedings of the 17th Annual Seminar on Academic Computing. Vol. 17 No. 1. (June 1986). pp. 13-18. Aspen/CO: Academic Computing.
- "Coping with Team Trauma." Management Review. (August 1979). With A.T. Hollingsworth and Bruce M. Meglino.
- "Hospitality Managers--Unique Individuals?" The Cornell HRA Quarterly. Vol. 19 No. 3. (November 1978).
- "Predicting the Effectiveness of Emergent Leaders: An Extension of the Contingency Model." Journal of Economics and Business. Vol. 30. (Fall 1977). pp. 68-72. With A.T. Hollingsworth and Bruce M. Meglino.
- "Negative and Positive Determinants of Organizational Effectiveness: A Study of the Hospitality Industry." In the Proceedings of the Southern Management Association 1976 Annual Meeting. (November 1976). With A.T. Hollingsworth and Bruce M. Meglino.

PAPERS PRESENTED

Experience NINE MORE Experiential Exercises in ONE Action- at the Organizational Behavior Teaching Conference, June 2009, College of Charleston, SC, and published in the *Proceedings*.

Paper presented at the National Academy of Management meetings in San Diego, March 1998, "Images of Malcolm Baldrige Organizations: Archaeology, Genealogy, and Ethics" with Alexis Downs

"Sensemaking In Organizations: Strategy at Network Scotland," at the Southwest Academy of Management, April 11, 1996 with Alexis Downs.

"A Deductive Approach to Strategic Group Identification and Performance test in a Small Business Environment," at the Midwest Division of the Academy of Management meeting on March 31 to April 2, 1995, in St. Louis, with David Tipton.

"Strategic Group Membership and Firm Performance: A Meta Analysis," at the Midwest Division of the Academy of Management meeting on March 31 to April 2, 1995, in St. Louis, with David Tipton.

"Review-NOT! Using Accelerative Learning Theory and Techniques in the Organizational Behavior Classroom" presented at the Organizational Behavior Teaching Conference, June 1993, Bucknell University. With Janet Gillespie and Dyanne Ferk.

"Six Techniques for Recycling Information Using Multiple Learning Styles" presented at the Organizational Behavior Teaching Conference, June 1993, Bucknell University. With Janet Gillespie and Dyanne Ferk.

"Teaching Organizational Pathology: A Proposed Course in Business Failure" presented at the Organizational Behavior Teaching Conference, June 1993, Bucknell University. With David Tipton.

"Management 'R' Us: Using Toys to Demonstrate Management Principles" presented at the Organizational Behavior Teaching Conference, June 1992, Calgary, Canada. With Janet Gillespie and David Tipton.

"Leadership Emergence in Task Oriented Groups: A Test of the Contingency Model"
presented at the Southeastern Psychological Association Meeting, March 1976, New
Orleans

PROFESSIONAL ACTIVITIES

Ph.D. Dissertation Chairman for:

Janet Gillespie (completed 6/97)
David Tipton (completed 9/97)
Alexis Downs (completed 5/98)
Dyanne Ferik (completed 6/98)
Frank Murphy (completed 6/98)

Ph.D. Dissertation Committee Member for:

Steven Irvine (completed 5/98)
Peter Weigel (Decision Sciences)
Larry Stapleton (Decision Sciences)
Sharon Engle (Marketing)
Leonard Branson
Donna Cartwright
David Johnson
Kathy Kleindorfer
Mike McCoy
Don Rickert
Tamara Stone
Beth Sweetman

Member, NCAA Certification Committee (2010-2011)

Member, Sustainability Task Force (2008-2012)

Member, John Cook School of Business Rank and Tenure Committee (2004-2014)

Member, JCSB Graduate Board (2000-2025)

Member, First Year Experience Task Force. Appointed by AVP. Met weekly for two years and presented report to the faculty (1996-1998)

Advisory Board of the Center for Teaching Excellence (1997-2015)

NCAA Self-Study Committee (1995)

MBA Integrated Case Committee (2004-2014)

Taught several 1/2 day courses for the St. Louis University Supervisory Development Program (1990-1998)

Faculty Advisor to Delta Sigma Phi social fraternity (1991-1997)

Faculty Advisor to Beta Gamma Sigma (1991-1995)

Facilitated team problem solving for Campus Recreation and Career Center (1993).

Facilitated a Strategic Planning session for the Human Resource Department (Dec. 1993)

1996-present

2013 John Robert Gregg Award in Business Education, NBEA.